## Broadwater LNG Terminal Project Questions 2/2/05 Joel N. Gordes

Do you have one person who is accountable for all security aspects of this project?

At what level in the chain of command does this person reside?

What do those responsibilities include?

Physical, cyber, geopolitical considerations?

Do they have other responsibilities or is this the sole responsibility of that person?

Does this person have direct access to the CEO level?

What is the funding for this part of the entire operation?

What percentage of New England's gas is currently LNG and what will it be 2010, 2015, 2020?

From which areas would it be imported? By percent? By gallons or TCF

If it comes from area(s) that increase dependence on foreign sources with unstable governments How have you assessed the risk of a fundamentalist takeover?

Algeria?

Trinidad & Tobago (Jamaat-al Muslimeen)?

What do you see this doing to supply? cost?

Viability of the project?

Because some of your supply may depend on potentially politically fragile sources do you feel:

A responsibility to aid users to build gas storage facilities so systems can fail elegantly rather than abruptly/catastrophically

How much storage capacity?

Do you carry insurance for such catastrophic events that could go to end users adversely affected? or are you self-insured?

Do you believe the public has a right to expect mitigation efforts? Insurance of some form?

Would you expect the government to make good on any losses to customers due to your catastrophic loss of supply?

If a terrorist were to "blow" multiple supply points such as your facility as well as Everett, MA and junctions of pipelines and/or key compressors during a peak period with icy, below zero conditions:

What precautions have you planned for such an eventuality? Do you have a contingency plan?

Has it been independently evaluated? If yes, by whom?

Relative to the electric industry, the natural gas industry has never made any significant efforts in energy conservation/efficiency:

Would you be prepared to sponsor, publicly support and pay into gas conservation fund programs? (Lilan Sillan on it not being core business in 1982.)

If not, why not?

What if incentives were provided for you to do so, would you support such programs?

Would you be prepared to do the same for combined heat & power projects that could reduce overall gas use in selected facilities?

If not, why not?

What if incentives were provided for you to do so, would you support such programs?

Do you believe the taxpayers should subsidize your security or should those costs be privately born and integrated into the LNG price?

Surveillance equipment?

Military action to maintain supply from unstable regions?

Do you believe we should use military action to maintain LNG supply? Should the industry pay a portion of the cost (free markeet)

Who would get priority for gas if there was an energy emergency?

Heating or electricity production?

NOTE: More new heating depends upon electricity not pilot lights

Who would make such a decision? based on safety or economics? Is this in writing? NOTE: Experience of freezing death in survival school

NERC has voluntary security standards, do such standards exist for gas, LNG (voluntary or mandatory)?

Do you believe such standards should carry significant penalties if an entity violates them?

Have you made plans for a cyberattack on your facilities?

Are you familiar with NERC or other standards to secure your cyberspace?

Are you familiar with flux compression generators capable of EMP?

Have you read the 911 Commission report? Listened to their hearings?

Are you familiar with their saying the greatest failure was "a failure of imagination"?

Why was the Giuliani Group chosen as the prime contractor for security? for political connections?

Don't they primarily represent companies selling items useful for first responders et al

Have they performed similar security studies to this one? Where? When? Are copies available?

Were they chosen through RFP process or sole source?

Do they have any persons of Arab descent on their staff [or those who may have an understanding of Arab/Islamic/Persian thinking]

If no, why not? Don't you think this might be a useful attribute to have?

Have you heard Condoleeza Rice' statement of who could have imagined using aircraft as weapons?

Are you aware that the experts at the time of Pearl Harbor said that torpedoes could not work a Pearl Harbor?

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